A Board of Finance Meeting for the Town of Woodbridge was held in the Central Meeting Room at the Town Hall, Woodbridge, Connecticut on Thursday, January 17, 2019 at 6:00 pm.

PRESENT: Chairman, Matthew Giglietti; Vice Chairman, Sandy Stein; Tom Handler; Tom Kenefick; Paul Kuriakose; Andrew Pels

ALSO PRESENT: First Selectman, Beth Heller; Administrative Officer / Director of Finance, Anthony Genovese; Budget Analyst / Payroll & Benefits Administrator, Karen Crosby

PUBLIC COMMENTS

None

Motion made by Matthew Giglietti to move Items 4, 5 & 6 of the agenda to after Public Comments, seconded by Sandy Stein.

Vote: Aye: Giglietti, Stein, Handler, Kenefick, Kuriakose, Pels
     Nay: None
     Abstain: None

FUNDING REQUESTS

1819-09 Allocation..................................................$7,000 (Line Item Transfer)

To: Human Svc/Gen'l Professional Svc 1410-00/52100
From: Human Svc/Part Time All Other 1410-00/50350
For: Cover the cost of the Senior Luncheon Program meals through 6/30/19

Vote: (Giglietti/Kenefick) Unanimously approved

1819-10 Allocation...................................................$17,462 (Line Item Transfer)

To: CNR-Human Svc/Bathroom 302-4100/57500/BATH
From: CNR-CCW Pool/Improvements $ 8,172 302-1192/57500/POOL
      CNR-Bldg Maint/Finance Reno $ 2,813 302-3700/57500/RENOV
      CNR-Human Svc/ Space Needs $ 6,477 302-4100/52100/SPACE
For: Revise Senior Center ramp layout to accommodate unforeseen drain piping

Vote: (Giglietti/Stein) Unanimously approved

APPROVAL OF MINUTES

Motion made by Matthew Giglietti and seconded by Sandy Stein to approve the minutes of the November 15, 2018 meeting.

Vote: Aye: Giglietti, Stein, Handler, Kuriakose, Pels
     Nay: None
     Abstain: Kenefick
APPROVAL OF CALENDAR YEAR 2019 MEETING DATES

The Board of Finance voted (Giglietti/Stein) unanimously to approve the 2019 meeting dates as presented.

Amity Regional School District FY20 Budget

Dr Jennifer Byars, Superintendent of Schools, introduced Scott Cleary and Terry Lumas from the Finance Department at Amity who were present.

Dr Byars then presented the Superintendent’s Budget to the Board of Finance. The presentation is attached.

Administrative Officer / Director of Finance Report

Tony reported on the first six months of the year. Tony stated that on the second page of the memo, there is a summary of the report.

Revenues
$120,000 surplus in interest income  
$142,000 surplus in state grants  
$ 62,332 shortfall in charges for services- all of which is due to closing of the outdoor pool  
$764,984 surplus in other revenues

Expenses
$ 40,000 surplus in Finance  
$ 15,000 surplus in Library  
$ 20,000 shortfall in waste management  
$ 49,023 surplus in outdoor pool  
$ 30,000 surplus in employee benefits  
$217,689 shortfall WBOE

This results is a $860,986 projected surplus.

The Board discussed the scale being installed at the Transfer Station.

Audit

Scott Bassett will be here on Tuesday to review the audit.

Budget Meeting Reminder

Tuesday, January 22, 2109  
Thursday, January 24, 2019  
Tuesday, January 29, 2019

Liaison Reports

Amity – Matt stated that there is nothing much to report.
Sandy stated that there is a fund that was donated to the Library that has about $15,000 and they don’t have any immediate plans to use it. The thought was to invest it.
Tony stated that we have a series of funds. He does not charge the interest back to fund, we keep it in the General Fund. Those funds are invested with the Town funds, the General Fund collects all the interest for the Town.

Paul Kuriakose left the meeting at 6:50 pm

Human Services- Tom Kenefick stated that they met last week. The bathroom will be done soon,. Tony stated they are waiting for a few parts to come in and then it will be completed. February 6th there will be grand re-opening of the Center Café. QVHD was in doing a disaster preparedness of storms. Someone will be coming in to discuss the Evils of Vaping. The Santa on the Firetruck went well very well. There were 21 children referred by the Human Services Department.

The Board of Finance voted (Giglietti/Stein) unanimously to adjourn at 6:55 pm

Respectfully submitted,

Karen Crosby

Karen Crosby
Budget Analyst/Payroll & Benefits Administrator
Mission Statement
To enable every Amity student to become a life-long learner and a literate, caring, creative, and effective world citizen.
Amity Regional School District No. 5

Board of Education

Mr. Christopher Browe—Chairperson (O)
Ms. Patricia Cardozo – Vice Chairperson (W)
Ms. Sheila McCreven – Secretary (W)
Mr. Steven DeMaio – Treasurer (O)
Ms. Paula Cofrancesco – Assistant Treasurer (B)
  Mr. John Belfonti (O)
  Ms. Robyn Berke (W)
  Ms. Shannan Carlson (O)
  Ms. Carla Eichler (O)
  Ms. Amy Esposito (O)
  Mr. George Howard (O)
  Dr. Jennifer Turner (B)
  Ms. Diane Urbano (W)
Finance Committee

Mr. John Belfonti, Chairperson (ABOE)
Mr. Matt Giglietti, Vice Chairperson (Woodbridge BOF)
Ms. Patricia Cardozo (ABOE)
Mr. John Grabowski (Bethany BOF)
Mr. Joseph Nuzzo (Orange BOF)
Dr. Jennifer Turner (ABOE)
Amity Board of Education / District Goals

Continuously improve instruction, cultivate creativity, and enhance student engagement and performance.

Enhance the efficient and effective use of resources.

Foster a supportive climate for students and adults.
A+ and A Niche.com Connecticut Schools and AMSB rated Best Teachers

Four National Merit Semi-Finalists

State Student Advisory Council Student Representative

Regional Professional Presentations - NELMS
Amity Regional School District No. 5

NEASC Self Study
One Book One Amity
Amity Enterprises
Empowered to Lead Symposium
CAS Middle Level Exemplary Educator Award
New England Math League Contest
Connecticut Science and Engineering Fair
State Finalist in National Geography Bee
UCONN Student Writing Contest – 11 winners/honorable mention
ARHS Club Council
DRG B

- Avon
- Brookfield
- Cheshire
- District No. 5
- District No.15
- Fairfield
- Farmington
- Glastonbury
- Granby
- Greenwich
- Guilford
- Madison
- Middlebury
- Monroe
- Newtown
- New Fairfield
- Orange
- Simsbury
- Southbury
- South Windsor
- Trumbull
- West Hartford
- Woodbridge
26 Advanced Placement (AP) Classes
48 AP Sections
893 students enrolled in AP classes
5 Early College Experience (ECE) Classes
48 students enrolled in ECE classes
89 students enrolled in Science Research Project
108 Student Organizations & Clubs
### School Day SAT Results

<table>
<thead>
<tr>
<th>Test Type</th>
<th>Amity</th>
<th>State</th>
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</thead>
<tbody>
<tr>
<td>Reading &amp; Writing</td>
<td>582</td>
<td>516</td>
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<tr>
<td>Math</td>
<td>575</td>
<td>503</td>
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</table>

### ACT Results

<table>
<thead>
<tr>
<th>Test Type</th>
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<th>State</th>
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<tr>
<td>English</td>
<td>27.1</td>
<td>26.0</td>
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<tr>
<td>Math</td>
<td>25.7</td>
<td>24.8</td>
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<tr>
<td>Reading</td>
<td>26.9</td>
<td>26.1</td>
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<tr>
<td>Science</td>
<td>25.6</td>
<td>24.9</td>
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<tr>
<td>Composite</td>
<td>26.4</td>
<td>25.6</td>
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</table>
### Academics & Accountability

#### SMARTER BALANCE

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<thead>
<tr>
<th></th>
<th>Amity</th>
<th>State</th>
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</thead>
<tbody>
<tr>
<td>7 - Reading</td>
<td>87.2%</td>
<td>55.0%</td>
</tr>
<tr>
<td>7 - Math</td>
<td>79.4%</td>
<td>44.1%</td>
</tr>
<tr>
<td>8 – Reading</td>
<td>82.2%</td>
<td>56.1%</td>
</tr>
<tr>
<td>8 - Math</td>
<td>72.3%</td>
<td>43.0%</td>
</tr>
</tbody>
</table>

#### STATE ACCOUNTABILITY

- 96% of 9th grade students on track for 4 year graduation
- 82% of students post-secondary acceptance
- 71% of students meet fitness expectations
- AMSO – recognized as a high performing school
2017-18
1 CIAC Class LL State Championship
2 CIAC State Runner-Ups
4 SCC Housatonic Team Champions
  
21 All-State Athletes
68 All-SCC Athletes
1 CHSCA Coach of the Year
2 SCC Coach of the Year
4 SCC Player of the Year
1 Gatorade State Player of the Year
1 Athlete Selected in the MLB Draft

2018-19 Fall Season
1 CIAC Class LL State Championship
1 SCC Team Champion
2 SCC Housatonic Team Champions

2 SCC Coach of the Year
2 SCC Player of the Year
4 All-State Athletes
19 All-SCC Athletes
1 All-New England Athlete
7 All-Area New Haven Register Athletes
1 New Haven Register Coach of the Year
1 Gatorade State Player of the Year Finalist
1 CHSCA Hall of Fame inductee
2017 CIAC Michael’s Achievement Cup
Exemplary Athletic Program
“Class Act School”
The Addams Family – Best CT State Musical

High School Musical, Jr.

The Music Man, Jr.

The Curious Incident of the Dog in the Night

ARHS Art Students Open Gallery Exhibits and Local Installations

AMSB Concert Choir – Gold Rating

AMSB Strings, Concert Band, Chamber Singers, & Jazz Band – Platinum
Service

AEA Holiday Bear
Hamden Children’s Center
Artworks for Youth
St. Baldrick’s Foundation
17 Student Organized Food/Clothing/Gift Drives
Coaches vs. Cancer
West Haven Veteran’s Hospital
Hurricane Relief
Relay for Life
Be Amity 5K and Fun Run
Pupil Services

Seventh Season of Unified Theater

Second Year of Unified Sign Language

Middle and High School Unified Sports

18-21 Transition Academy – Albertus Magnus College
Curriculum & Instruction

Curriculum Coordination

Technology Integration Grant: Train the Trainer

Extended 1:1 Training

Restorative Justice Training

Bias Awareness & Cultural Sensitivity Training

STEAM Day
Operations

CT Green LEAF Schools participation

*Nine* consecutive “clean audits” with *no* recommendations to improve financial operations.

Comprehensive Policy Review

Intergovernmental Operations
Facilities

HVAC Upgrades – AMSB & ARHS

Micro-Grid Connection- ARHS

Additional LED Upgrades -ARHS

Managed Bond Projects under budget; Two additional HVAC projects supported

Security Enhancements

Energy Star – AMSB

Hosted CT School Buildings & Grounds Association Tradeshow

Improved Facilities Usage Communication
Technology

1:1 Device Implementation
Technology Security Audit
Kajeet WiFi hotspots
LanSchool
Securly
Expanded Security Camera Coverage
Process

Foundation
- Meet unfunded or underfunded State & Federal Mandates
- Continue to offer excellent educational programs and services to all students consistent with Board of Education Goals
- Restrain costs to limit impact on taxpayers

Development
- Budget Development begins in August
- Collaboration with Department, Team and Content Leaders, Principals, and Central Office Administrators

Approval
- Amity Finance Committee
- Amity Board of Education
- Communities
Process

Amity Regional School District No. 5
Educational Plan
2019-2020

January 14, 2019
January 14, 2019 – Amity Finance Committee
January 17, 2019– Woodbridge Board of Finance
February 11, 2019 (O) – Amity Board of Education
February 12, 2019– Bethany Board of Finance
February 25, 2019 – Orange Board of Finance
March 11, 2019 – Amity Finance Committee
March 11, 2019 – Amity Board of Education
April 1, 2019 – Public District Budget Hearing
May 7, 2019 – Annual Public Budget Meeting
May 9, 2019 – Referendum
# 2019-2020 Town Allocations

<table>
<thead>
<tr>
<th>Town</th>
<th>2018-2019</th>
<th>2019-2020</th>
<th>$ Variance</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bethany</td>
<td>$9,295,901</td>
<td>$9,003,302</td>
<td>$(292,599)</td>
<td>-3.15%</td>
</tr>
<tr>
<td>Orange</td>
<td>$24,181,870</td>
<td>$24,949,878</td>
<td>$768,008</td>
<td>3.18%</td>
</tr>
<tr>
<td>Woodbridge</td>
<td>$14,712,485</td>
<td>$15,095,098</td>
<td>$382,613</td>
<td>2.60%</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$836,279</td>
<td>$882,027</td>
<td>$45,747</td>
<td>5.47%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$49,026,535</td>
<td>$49,930,305</td>
<td>$903,770</td>
<td>1.84%</td>
</tr>
</tbody>
</table>
Historical Budgets

<table>
<thead>
<tr>
<th>Year</th>
<th>Pct. Increase</th>
<th>Avg. Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014-2015</td>
<td>3.53%</td>
<td>1.97%</td>
</tr>
<tr>
<td>2015-2016</td>
<td>1.86%</td>
<td>1.97%</td>
</tr>
<tr>
<td>2016-2017</td>
<td>1.99%</td>
<td>1.97%</td>
</tr>
<tr>
<td>2017-2018</td>
<td>1.26%</td>
<td>1.97%</td>
</tr>
<tr>
<td>2018-2019</td>
<td>1.21%</td>
<td>1.97%</td>
</tr>
</tbody>
</table>
**Major Forecasting Assumptions**

- No funds will be designated for subsequent year’s budget.
- **Inflation** will be 2.25 percent each year.
- **Federal & State Funding (grants)** will not significantly change.
- **Mandates** are usually unfunded or underfunded. We assume the cost impact of new mandates will be negligible.
- **Student enrollment** will be in-line with the October 1, 2018 Average Daily Membership, moving each grade forward.
- **Staffing** will remain the same; ‘turnover savings’ will be in-line with past history.
- **Payroll tax rates** will not be changed by the Federal or State governments.
- **Workers’ Compensation** will increase by 3.5 percent each year.
- **Medical & Dental Insurance** will increase by 10% and 5% respectively each year.
- **Affordable Care Act** provision for paying a penalty on ‘Cadillac plans’ will **not** be implemented in the next three years.
- **Self-Insurance Reserve Fund** balance will remain at 25% and not be depleted by actual claim experience
- **Pension, Sick & Severance and OPEB Trust** will be fully funded each year, Sick & Severance is currently fully funded
- **General Liability Insurance** will increase by 3 percent each year.
- **Oil Used for Heating, Natural Gas, and Diesel fuel** will increase by 3.5 percent each year.
- **Debt service** will include the possible 2019-2020 bond issue
- **Improvements to Buildings and Sites** will mirror the Five-Year Capital Improvement Plan.
## Planning for Future

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Facilities Capital Improvement</td>
<td>$314,000</td>
<td>$307,000</td>
<td>$355,305</td>
<td>$233,000</td>
<td>$193,500</td>
</tr>
<tr>
<td>Facilities Bonding</td>
<td></td>
<td></td>
<td></td>
<td>$1,200,000</td>
<td></td>
</tr>
<tr>
<td>Technology Capital Improvement</td>
<td>$318,369</td>
<td>$314,200</td>
<td>$321,400</td>
<td>$321,400</td>
<td>$318,690</td>
</tr>
<tr>
<td>Textbooks &amp; Digital Resources</td>
<td>$161,147</td>
<td>$194,213</td>
<td>$179,213</td>
<td>$178,713</td>
<td>$178,713</td>
</tr>
</tbody>
</table>
Risk

State & Federal Grants
Staff Turnover & vacancy Savings
Medical & Dental Insurance
Special Education Tuition & Transportation
Snow Removal
Natural Gas
Medicaid
Source of Fund Balance

Financial Management:
- 2014: 34.8%
- 2015: 34.1%
- 2016: 24.1%
- 2017: 13.7%
- 2018: 2.5%

Special Education:
- 2014: 25.7%
- 2015: 28.4%
- 2016: 26.6%
- 2017: 31.8%
- 2018: 44.0%

Unforeseen:
- 2014: 39.4%
- 2015: 37.3%
- 2016: 42.1%
- 2017: 49.2%
- 2018: 65.6%
Medical Claim History

MEDICAL & DENTAL INSURANCE
ACTUAL EXPENDITURES

<table>
<thead>
<tr>
<th>Year</th>
<th>Expenditures</th>
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</thead>
<tbody>
<tr>
<td>2013-2014</td>
<td>$4,110,644</td>
</tr>
<tr>
<td>2014-2015</td>
<td>$3,491,099</td>
</tr>
<tr>
<td>2015-2016</td>
<td>$4,080,797</td>
</tr>
<tr>
<td>2016-2017</td>
<td>$3,820,370</td>
</tr>
<tr>
<td>2017-2018</td>
<td>$3,295,479</td>
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</table>
# Use of Fund Balance

<table>
<thead>
<tr>
<th>Category</th>
<th>Total</th>
<th>Average</th>
<th>Percent</th>
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<tbody>
<tr>
<td>Assigned to Next Budget</td>
<td>$416,000</td>
<td>$83,200</td>
<td>5%</td>
</tr>
<tr>
<td>Returned to Member Towns</td>
<td>$6,785,826</td>
<td>$1,327,165</td>
<td>76%</td>
</tr>
<tr>
<td>Reduced Taxpayer Burden</td>
<td>$7,201,826</td>
<td>$1,410,365</td>
<td>81%</td>
</tr>
<tr>
<td>Facilities &amp; Snow</td>
<td>$957,984</td>
<td>$191,597</td>
<td>11%</td>
</tr>
<tr>
<td>Self-Insurance</td>
<td>$586,655</td>
<td>$117,332</td>
<td>6%</td>
</tr>
<tr>
<td>Operational</td>
<td>$182,116</td>
<td>$36,423</td>
<td>2%</td>
</tr>
<tr>
<td>Major Non-Budgeted</td>
<td>$1,726,755</td>
<td>$345,351</td>
<td>19%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$8,928,581</strong></td>
<td><strong>$1,785,716</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>
Actual-to-Actual

Five Year Average Budget Percent Comparison

- Actual to Budget: 3.50%
- Budget to Budget: 2.00%
- Actual to Actual: 1.00%
2019-2020 Budget

- Salaries: 53.4%
- Benefits: 12.7%
- Special Ed: 8.9%
- Debt Service: 9.1%
- Other: 15.8%
2019-2020 Main Components

- **Salaries**: $670,376
- **Benefits**: $269,797
- **Special Ed**: $(350,441)
- **Debt Service**: $(35,366)
- **Other**: $350,404

January 14, 2019
<table>
<thead>
<tr>
<th>Component</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1.37%</td>
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<tr>
<td>Benefits</td>
<td>0.55%</td>
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<tr>
<td>Special Ed</td>
<td>-0.71%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>-0.07%</td>
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<tr>
<td>Other</td>
<td>0.71%</td>
</tr>
</tbody>
</table>
Wage Increase & Budget Increase

- **Average Wage Increase**: 2.40%, 2.42%, 2.43%, 2.41%, 2.42%
- **Budget Increase**: 1.86%, 1.99%, 1.26%, 1.21%, 1.84%
# Staffing

<table>
<thead>
<tr>
<th>Description</th>
<th>FTE Change</th>
<th>$ Change</th>
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<tbody>
<tr>
<td><strong>CERTIFIED</strong></td>
<td></td>
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<tr>
<td>Special Education Teacher</td>
<td>+1.00</td>
<td>$62,645</td>
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<tr>
<td><strong>CLASSIFIED</strong></td>
<td></td>
<td></td>
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<tr>
<td>Para educator</td>
<td>+1.00</td>
<td>$23,006</td>
</tr>
<tr>
<td>Job coaches – Transition Program</td>
<td>+0.90</td>
<td>$20,710</td>
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<tr>
<td>Security</td>
<td>+3.80</td>
<td>$133,035</td>
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<tr>
<td><strong>NET</strong></td>
<td>6.70</td>
<td>$239,396</td>
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<tr>
<td>Description</td>
<td>Certified FTE</td>
<td>Classified FTE</td>
</tr>
<tr>
<td>---------------------------</td>
<td>---------------</td>
<td>----------------</td>
</tr>
<tr>
<td>Efficiencies</td>
<td>0.0</td>
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</tr>
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<td>Security</td>
<td>0.0</td>
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<tr>
<td>Special Education</td>
<td>2.6</td>
<td>6.4</td>
</tr>
<tr>
<td>Staff Reduction</td>
<td>-1.9</td>
<td>0.0</td>
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<tr>
<td><strong>Net</strong></td>
<td><strong>0.7</strong></td>
<td><strong>12.2</strong></td>
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</table>
# Enrollment Projections

<table>
<thead>
<tr>
<th>SCHOOL</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
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<tbody>
<tr>
<td>BMS</td>
<td>388</td>
<td>385</td>
<td>384</td>
<td>374</td>
<td>338</td>
<td>318</td>
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<tr>
<td>OMS</td>
<td>385</td>
<td>392</td>
<td>374</td>
<td>396</td>
<td>380</td>
<td>353</td>
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<tr>
<td>AHS</td>
<td>1,580</td>
<td>1,525</td>
<td>1,484</td>
<td>1,452</td>
<td>1,476</td>
<td>1,496</td>
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<tr>
<td>OUTPLACED</td>
<td>26</td>
<td>33</td>
<td>32</td>
<td>35</td>
<td>34</td>
<td>32</td>
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<tr>
<td>TOTAL</td>
<td>2,379</td>
<td>2,335</td>
<td>2,274</td>
<td>2,257</td>
<td>2,228</td>
<td>2,199</td>
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<table>
<thead>
<tr>
<th>SCHOOL</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
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<tr>
<td>BMS</td>
<td>318</td>
<td>329</td>
<td>364</td>
<td>359</td>
<td>341</td>
<td>334</td>
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<tr>
<td>OMS</td>
<td>353</td>
<td>348</td>
<td>366</td>
<td>337</td>
<td>331</td>
<td>335</td>
</tr>
<tr>
<td>AHS</td>
<td>1,496</td>
<td>1,461</td>
<td>1,409</td>
<td>1,369</td>
<td>1,375</td>
<td>1,331</td>
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<tr>
<td>OUTPLACED</td>
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<td>32</td>
<td>33</td>
<td>32</td>
<td>35</td>
<td>34</td>
</tr>
<tr>
<td>TOTAL</td>
<td>2,199</td>
<td>2,169</td>
<td>2,172</td>
<td>2,097</td>
<td>2,081</td>
<td>2,035</td>
</tr>
</tbody>
</table>
Pupil Services – Changing Population

% of Population with IEP

Special Education Prevalency

- ID
- HI
- SL
- VI
- ED
- OI
- OHI
- LD
- DB
- MD
- A
- TBI

- 2015
- 2016
- 2017
- 2018

- 2015
- 2016
- 2017
- 2018

- 0
- 10
- 20
- 30
- 40
- 50
- 60
- 70
- 80
- 90
- 100
- 110
- 120

- 10.00
- 10.50
- 11.00
- 11.50
- 12.00
- 12.50
- 13.00
- 13.50
- 14.00
- 14.50
- 15.00

- 2015
- 2016
- 2017
- 2018

- 12.03
- 12.40
- 12.74
- 13.54
## Pupil Services

### Out of District Placement

<table>
<thead>
<tr>
<th>FISCAL YEAR</th>
<th>TOTAL</th>
<th>OUTPLACED STUDENTS</th>
<th>PER PUPIL OUT OF DISTRICT</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY17 ACTUAL</td>
<td>$3,755,900</td>
<td>35</td>
<td>$107,311</td>
</tr>
<tr>
<td>FY18 ACTUAL</td>
<td>$3,094,055</td>
<td>28</td>
<td>$110,502</td>
</tr>
<tr>
<td>FY19 BUDGET</td>
<td>$3,882,630</td>
<td>39</td>
<td>$99,555</td>
</tr>
</tbody>
</table>

**3 YR AVG OUTPLACED COST** $105,789

### In District Placement

<table>
<thead>
<tr>
<th>FISCAL YEAR</th>
<th>ADJ TOTAL *</th>
<th>ADJ NUMBER OF STUDENTS*</th>
<th>PER PUPIL IN DISTRICT</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY17 ACTUAL</td>
<td>$5,110,822</td>
<td>243</td>
<td>$21,032.19</td>
</tr>
<tr>
<td>FY18 ACTUAL</td>
<td>$4,861,415</td>
<td>253</td>
<td>$19,215.08</td>
</tr>
<tr>
<td>FY19 BUDGET</td>
<td>$4,677,534</td>
<td>258</td>
<td>$18,129.98</td>
</tr>
</tbody>
</table>

**3 YR AVG IN DISTRICT COST** $19,459.08

* Less Outplaced students; does not include costs for sped students on regular busses in District or general support provided in supplies and staffing from the General Fund.
# Equipment

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technology Equipment - New</td>
<td>$156,717</td>
</tr>
<tr>
<td><em>Includes 1st phase 1:1 mobile devices</em> $112,995</td>
<td></td>
</tr>
<tr>
<td>Technology Equipment - Replacement</td>
<td>-$13,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$143,717</strong></td>
</tr>
<tr>
<td>Project Description</td>
<td>Cost</td>
</tr>
<tr>
<td>--------------------------------------------------------------</td>
<td>----------</td>
</tr>
<tr>
<td>Re-sand and Repaint Gyms (B)</td>
<td>$ 13,000</td>
</tr>
<tr>
<td>Variable Frequency Drive Repairs (W)</td>
<td>$ 20,000</td>
</tr>
<tr>
<td>Insulation Repairs to HVAC (B,O,W)</td>
<td>$ 45,000</td>
</tr>
<tr>
<td>Security items</td>
<td>$ 55,000</td>
</tr>
<tr>
<td>Asphalt sealing and crack repair (B,O,W)</td>
<td>$ 48,000</td>
</tr>
<tr>
<td>Sidewalk Repair (W)</td>
<td>$ 10,000</td>
</tr>
<tr>
<td>Re-Sod Crown of Football Field (W)</td>
<td>$ 16,000</td>
</tr>
<tr>
<td>Repaint the Track (W)</td>
<td>$ 7,000</td>
</tr>
<tr>
<td>Facilities Contingency</td>
<td>$100,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$314,000</strong></td>
</tr>
</tbody>
</table>
## Debt Service

### GROSS AND NET DEBT SERVICE

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>GROSS DEBT SERVICE</th>
<th>STATE GRANTS</th>
<th>NET DEBT SERVICE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Principal &amp; Interest</td>
<td>Principal &amp; Interest</td>
<td>Principal &amp; Interest</td>
</tr>
<tr>
<td>2020</td>
<td>$3,750,000 $809,210</td>
<td>$4,559,210 $ - $ -</td>
<td>$3,750,000 $809,210 $4,559,210</td>
</tr>
<tr>
<td>2021</td>
<td>$3,665,000 $705,835</td>
<td>$4,370,835 $ - $ -</td>
<td>$3,665,000 $705,835 $4,370,835</td>
</tr>
<tr>
<td>2022</td>
<td>$3,645,000 $576,668</td>
<td>$4,223,668 $ - $ -</td>
<td>$3,645,000 $576,668 $4,223,668</td>
</tr>
<tr>
<td>2023</td>
<td>$3,640,000 $449,399</td>
<td>$4,089,399 $ - $ -</td>
<td>$3,640,000 $449,399 $4,089,399</td>
</tr>
<tr>
<td>2024</td>
<td>$3,440,000 $318,336</td>
<td>$3,758,336 $ - $ -</td>
<td>$3,440,000 $318,336 $3,758,336</td>
</tr>
<tr>
<td>2025</td>
<td>$3,065,000 $190,828</td>
<td>$3,255,828 $ - $ -</td>
<td>$3,065,000 $190,828 $3,255,828</td>
</tr>
<tr>
<td>2026</td>
<td>$1,775,000 $85,200</td>
<td>$1,860,200 $ - $ -</td>
<td>$1,775,000 $85,200 $1,860,200</td>
</tr>
<tr>
<td>2027</td>
<td>$795,000 $23,100</td>
<td>$818,100 $ - $ -</td>
<td>$795,000 $23,100 $818,100</td>
</tr>
</tbody>
</table>

| Total       | $23,775,000 $3,160,575 $26,935,575 $ - $ - | $23,775,000 $3,160,575 $26,935,575 |
Initial Budget Requests

- Initial Budget with all requests totaled $50,735,433
  - Percent increase of 3.49%
  - Dollar increase of $1,708,898

- Administrators’ Discussion reduced requests
  - Reduced requests by $467,023 to bring budget request to 2.53% increase

- Superintendent and Finance staff further reduced requests
  - Reduced request by $338,105 to bring budget request to 1.84% increase

- $805,128 cut from budget requests
## Reductions to Budget Request

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>SALARIES: 1.0 World Language, 1.0 Math Coach, and 0.4 Math Instruction</td>
<td>$246,082</td>
</tr>
<tr>
<td>BENEFITS: Associated with new positions</td>
<td>$40,000</td>
</tr>
<tr>
<td>COMMUNICATIONS: Reduced postage accounts</td>
<td>$6,000</td>
</tr>
<tr>
<td>DUES &amp; FEES: Various reductions based on actuals</td>
<td>$3,176</td>
</tr>
<tr>
<td>FURNITURE &amp; EQUIPMENT - NEW: Classroom furniture, flexible</td>
<td>$58,108</td>
</tr>
<tr>
<td>furniture/seating, ARHS library entrance</td>
<td></td>
</tr>
<tr>
<td>FURNITURE &amp; EQUIPMENT- REPLACEMENT: Desktops, laptops</td>
<td>$23,234</td>
</tr>
<tr>
<td>IMPROVEMENT TO BLDG: Shower stalls AHS</td>
<td>$16,500</td>
</tr>
<tr>
<td>INSTRUCTIONAL SUPPLIES: Various accounts based on actuals</td>
<td>$6,191</td>
</tr>
<tr>
<td>OTHER PURCH SERV: Various accounts based on actuals</td>
<td>$3,400</td>
</tr>
<tr>
<td>OTHER SUPPLIES</td>
<td>$250</td>
</tr>
<tr>
<td>PROFESSIONAL, TECHNICAL SERVICES: PADI training will be done in-</td>
<td>$47,754</td>
</tr>
<tr>
<td>house, lease for new music equipment moved to capital plan</td>
<td></td>
</tr>
<tr>
<td>RENTALS: Reduced requests based on actuals</td>
<td>$5,708</td>
</tr>
<tr>
<td>REPAIRS &amp; MAINTENANCE: Various accounts</td>
<td>$9,620</td>
</tr>
<tr>
<td>TRANSPORTATION</td>
<td>$1,000</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>$467,023</strong></td>
</tr>
</tbody>
</table>
## Reductions to Budget Requests for EOY Consideration

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>FURNITURE &amp; EQUIPMENT - NEW: Writing lab desks; security cameras</td>
<td>$21,937</td>
</tr>
<tr>
<td>FURNITURE &amp; EQUIPMENT - REPLACEMENT: art stools, weight room equipments, library chairs, paper cutter for art</td>
<td>$12,164</td>
</tr>
<tr>
<td>IMPROVEMENT BLDG - Security</td>
<td>$281,644</td>
</tr>
<tr>
<td>INSTRUCTIONAL SUPPLIES: Calculators</td>
<td>$4,200</td>
</tr>
<tr>
<td>OTHER SUPPLIES: Library Database Software</td>
<td>$18,160</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>$338,105</strong></td>
</tr>
</tbody>
</table>
# Average Daily Membership

<table>
<thead>
<tr>
<th></th>
<th>2018-2019</th>
<th></th>
<th>2019-2020</th>
<th></th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>Percent</td>
<td>Number</td>
<td>Percent</td>
<td></td>
</tr>
<tr>
<td>Bethany</td>
<td>429</td>
<td>19.290%</td>
<td>402</td>
<td>18.356%</td>
<td>-0.934%</td>
</tr>
<tr>
<td>Orange</td>
<td>1116</td>
<td>50.180%</td>
<td>1114</td>
<td>50.868%</td>
<td>+0.688%</td>
</tr>
<tr>
<td>Woodbridge</td>
<td>679</td>
<td>30.530%</td>
<td>674</td>
<td>30.776%</td>
<td>+0.246%</td>
</tr>
</tbody>
</table>

Total: 2224 2190
2019-2020 Town Allocations

- Orange
- Woodbridge
- Bethany
- Other Revenues
# 2019-2020 Town Allocations

<table>
<thead>
<tr>
<th>Location</th>
<th>2018-2019</th>
<th>2019-2020</th>
<th>$ Variance</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bethany</td>
<td>$9,295,901</td>
<td>$9,003,302</td>
<td>$(292,598)</td>
<td>-3.15%</td>
</tr>
<tr>
<td>Orange</td>
<td>$24,181,870</td>
<td>$24,949,878</td>
<td>$768,008</td>
<td>3.18%</td>
</tr>
<tr>
<td>Woodbridge</td>
<td>$14,712,485</td>
<td>$15,095,098</td>
<td>$382,613</td>
<td>2.60%</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$836,279</td>
<td>$882,027</td>
<td>$45,748</td>
<td>5.47%</td>
</tr>
</tbody>
</table>

| Total           | $49,026,535| $49,930,305| $903,770   | 1.84%      |